



LIVESTOCK
SA

ANNUAL REPORT
2020/21



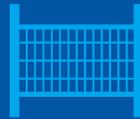
Highlights for 2020/21

Release of Sheep Industry Blueprint 2030



Aims to boost wool and sheepmeat revenue to \$3 billion p.a.

Rebuild of Dog Fence



201km complete, 155km under construction

Management of Sheep Industry and Cattle Industry Fund



Total funds managed - more than \$4 million

SA Dog Fence - Livestock SA has continued to be heavily involved in the rebuild of the SA Dog Fence. To the week ending July 23, 201km was completed and another 155km was under construction.

Dealing with COVID- 19 - On behalf of members, Livestock SA has continued to work with governments and industry on COVID- 19 related issues, to ensure minimal disruptions to farming activities.

Pastoral Lands Bill - In 2020 Livestock SA welcomed the long-awaited release of the draft Pastoral Lands Bill by the State Government. There was extensive consultation in collaboration with the Pastoral Board and we received much input and feedback at meetings. From the comments received from pastoral producers, a submission was prepared and submitted.

Livestock SA's President and CEO have also met with Primary Industries and Regional Development Minister David Basham on a number of occasions to discuss the Pastoral Lands Bill. The Minister has committed to working with Livestock SA to address areas of concern raised in our submission. It is anticipated that the Bill will be tabled in State Parliament in the 2021 spring session. The Minister has requested that Primary Industries and Regions SA (PIRSA) develop policies for alternative land uses, in accordance with the provisions of the draft Bill, before it is presented in Parliament.

New Biosecurity Act - Another key piece of legislation that commenced development in 2020 was a new Biosecurity Act, aimed at ensuring SA's biosecurity system remains effective and sustainable into the future. It will hopefully enable industry to self-regulate and certify products free of pests, reduce costs for industry and bolster market access. Livestock SA has made a preliminary submission and will continue to work with the State Government on this issue, particularly on ensuring that the incorporation of the current Livestock Act into the new legislation meets industry approval.

Industry fund boards - The Sheep and Cattle Industry Fund boards were established in 2020 following the transition to industry administration late last year, having previously operated under the administration of PIRSA. Since the boards were established, a total of 22 projects and a small grants round have been approved for funding.

Animal welfare - Livestock SA representatives worked with the State Government's Animal Welfare Advisory Committee on drafting instructions for the revised South Australian Animal Welfare Regulations. Animal welfare recommendations made included pain relief for invasive procedures, pain relief during mulesing to become mandatory, the introduction of regulations to guide the implementation of virtual fencing, and the use of certain types of dog traps without the application of strychnine.

President's Report



As I write this report, there is rain on the roof and most areas of the State are experiencing an excellent winter with hopefully the promise of a wet spring.

Added to outstanding commodity prices, our members are optimistic about a great finish to 2021 and a positive start to 2022.

Livestock SA has kept growing as we focus on our advocacy role and attracting projects that support our members.

Michele Walter has been employed as a Livestock SA Policy Officer to carry on the excellent work undertaken by Deane Crabb, who retired in March. Our chief executive, Andrew Curtis, continues his advocacy role dealing with members' concerns. There are many day-to-day issues that need quick responses whilst other issues require a longer-term effort. Andrew, Michele and the rest of the team are maintaining productive relationships and partnerships with the State Government, industry and other stakeholders, both statewide and nationally.

The draft Pastoral Lands Bill has been a source of frustration for Livestock SA and our pastoralist members, predominately because of the lack of progress over the past 18 months. With goodwill, Livestock SA and pastoralists met with conservation groups and reached broad agreement on many points. The ongoing consultation and response have been inadequate, and Livestock SA hopes the required reform of the Act is not a lost opportunity.

Livestock SA's core advocacy work is funded through industry levies. The independent Funds Boards assess Livestock SA's project bid, provide feedback and approve our funding. Over the seven years of funding, Livestock SA has not sought to increase its funding levels above the initial project. We have been challenged to leverage the industry dollars to serve the industry.

Advocacy is our primary role, but we also have a commitment to support industry development and improve member services. We have been successful in undertaking projects that assist us to help members improve their livestock and land management. This is due to Livestock SA's ability to implement and achieve positive results at moderate cost. We have a dedicated team which works with our members in the field and I hope we can continue these services as part of our outreach. Livestock SA has a team delivering biosecurity education, the Revitalising Private Conservation in South Australia program and implementing the industry blueprints.

We can only have a larger team if we attract more outside funding. Our core funding for advocacy is levy based. To have the ability to bid and win projects from a variety of sources would enable us to build our scale and increase our capability to deliver for our members.

Last year I reported that Livestock SA would undergo a review of its policies and procedures to make certain that the Board and staff are supporting the goals of our strategic plan. The report has been finalised and we will consider the recommendations at an extraordinary Board meeting following the AGM. With the support of the Board and its employees, I look forward to implementing improvements that will ensure the governance of Livestock SA is the best it can be.

We welcome the opportunities to meet with our Northern and Southern Regional Groups. These are important meetings to facilitate discussions on a range of issues and receive feedback from producers. We continue to seek ways to better engage with all regions, whether

by direct contact with members of our team or by using existing networks. We will be relevant to members if we are providing a valued service and we can only provide the best service by consulting with members.

I encourage producers to discuss any issues with Board members or others on the Livestock SA team.

Deane Crabbe retired this year and I wish to recognise his service to agriculture over his working life, particularly in his tenure as the inaugural Chief Executive Officer of Livestock SA. Thanks to Deane, as his efforts provided a strong foundation for the organisation to build on.

There are many contributors to the success of Livestock SA. I thank the Board and our Regional Chairs, David Bell and Brad Bateman, for their continued support. I congratulate the Sheep and Cattle Industry Funds Board and Executive Officer Tom Cosentino for their assessment of projects and the efficient and timely distribution of levy funds. The members of the Finance, Audit and Risk Committee and the Biosecurity and Animal Welfare committees are vital for the advice they provide to the Board. Most importantly, it is Andrew and the staff that do the work and I thank them all for their efforts in helping to fulfill our goals.

Livestock SA has both achieved some great milestones and experienced disappointment over the last year, but we continue to strive for continuous improvement so that the organisation will grow stronger and more effective for our members.

Joe Keynes
President



CEO's Report



In my first annual report as CEO of Livestock SA, I had the opportunity to report on the endeavours of Deane Crabb during the establishment years of our organisation. Now in my sixth report, I am pleased to again acknowledge Deane and the legacy he has left following his retirement in April this year.

Deane's depth of knowledge, considered opinion and wise counsel have provided the organisation with a sound foundation on which to build.

During the 2020-21 year we have built both our team and our reach. Importantly, this growth has been funded through investment by other parties keen to partner with Livestock SA due to a recognition of shared goals and because of the sound policy and considered advocacy which underpins Livestock SA, built on the foundation that Deane and the inaugural board established.

The efforts of Livestock SA are the result of a diverse and committed team that in addition to supporting advocacy and policy development, delivers many projects, including those related to biosecurity, the Sheep and Cattle Industry Blueprints, kangaroo and deer management, the Pastoral Lands Bill, animal welfare regulations, Revitalising Private Heritage Agreements, and our partnership with Primary Producers SA and a coalition of conservation groups.

In the past year we have welcomed Michele Walter and Aleesha Lesiuk to the team. Michele leads our policy effort and is the cornerstone of our advocacy work, while Aleesha is employed through project funding to deliver access to environmental projects for Livestock SA members. The feedback and advice Aleesha provides through her outreach activity is important in strengthening our strategic policy positions and is a recent example of our policy and project efforts working in collaboration to support advocacy.

This collaboration is also well established in the area of biosecurity. Livestock SA has established BAHWAC – the Biosecurity, Animal Health and Welfare Advisory Committee – to provide a lead-in policy across these

critical areas of livestock production. The BAHWAC is both supported by, and gives support to, Livestock SA's Biosecurity Program which is funded through PIRSA's Red Meat and Wool program and is delivered in partnership with Animal Health Australia.

Livestock SA has continued to provide member services across a range of areas including industrial relations, land acquisition and native title while also supporting members in their recovery efforts following the 2020 bushfires.

Covid-19 – the pandemic that keeps on going – has led Livestock SA, and in particular Alison Amber, to partner with PIRSA to help members deal with the complexities added to factors such as travel, transport and workforce

The governance and administration of the Sheep and Cattle Industry Funds (SIF & CIF) fully transitioned to Livestock SA from 1 July 2020.

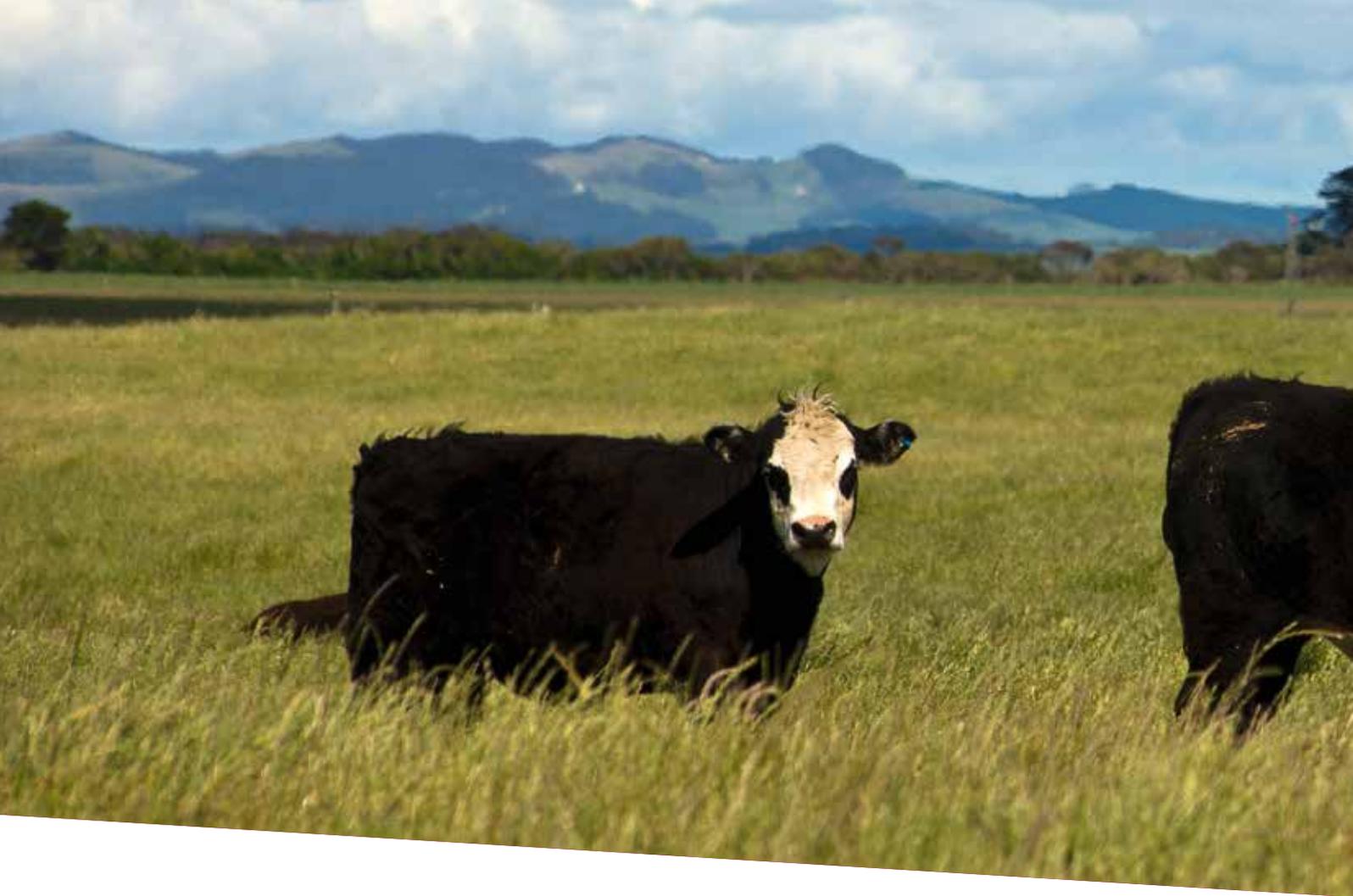
Consultation to develop the Sheep Industry Blueprint 2030 has been very important in supporting the ongoing development of the South Australian industry. The Blueprint also provides a critical bridge to government priorities and programs. We look forward to engaging with the government's Growth Agenda through both the Sheep Industry Blueprint and the Beef Industry Blueprint, which we will renew in the coming year.

We continue to welcome and encourage members to engage in committees and on the board. They work with a committed and talented office team, and you are very welcome to drop into the office when you're next in Adelaide.

Andrew Curtis
Chief Executive Officer Livestock SA.

Major Activities





Release of the South Australian Sheep Industry Blueprint 2030

The release of this Blueprint has been a huge achievement for the industry. Livestock SA and the Blueprint Working Group launched the blueprint 2030 at the Meat and Livestock Australia Meatup Forum on March 5, 2021, which was attended by more than 100 participants.

The blueprint has been promoted widely through a communication and media strategy that has ensured its momentum since launch.

Livestock SA and Ag Communicators worked together to create on-going social media content including videos and social media ‘tiles’ to align with the communication plan of the Blueprint. These included:

- Five videos recorded by key contributors to the blueprint on the day of the Meatup Forum.
- Each video focused on one of the four Blueprint priorities with a different person representing an aspect of the supply chain, explaining the significance of the priority to the industry, what they were looking forward to achieving under that priority, and what they hoped for the future. The people interviewed were the Blueprint Working Group Chair, a PIRSA representative, a researcher and a producer.
- The fifth video comprised short interviews with Meatup forum event participants chosen at random, who talked about the significance of the Blueprint to them and their hopes for the development of the e sheep industry in the next 10 years.
- The videos were edited by Ag Communicators and released in accordance with the communication plan on Livestock SA social media channels and the website.
- The social media tiles were created in house and finalised by the Blueprint executive committee. These were posted to Livestock SA Facebook in accordance with the communication plan
- A banner was produced featuring the Blueprint logo. This was used at the Meatup Forum for photo opportunities with the media and will be used at future events.



Industry fund boards

The 2021FY was the first complete financial year under the new Livestock SA Industry Fund management model. Prior to 2020, PIRSA was responsible for the administration of the Funds and associated activities.

The transition has been successful, with administrative cost savings realised and approximately 30% more project applications received in 2021 than in the previous year.

Small project funds have been re-established by both Funds and will feature again in 2022.

Livestock SA received \$400,000 and \$221,000 from the Sheep and Cattle industry funds respectively for its 2021 advocacy programs.

Livestock SA also received funding for the Sheep Industry Blueprint implementation, the WoolTAG program and administrative and governance expenses from the Funds.

These core contributions enabled Livestock SA to attract additional funding to further support project outcomes:

- Biosecurity Extension – PIRSA (Red Meat and Wool Program) \$337,500 over 2.5 years
- Flows for the Future – DEW funding \$89,500
- Back to Business one-on-one program – MLA funding (up to \$300,000)

- Demonstrating Large Scale Deer Traps – Smart Fund Smart Grants \$50,000
- 6 x Drought Workshops – Country PHN \$20,000
- Revitalising Private Heritage Agreements – DEW \$225,000 over 2 years.

Work undertaken by Livestock SA that has benefited sheep and cattle producers includes:

- Continued involvement in rebuilding of the SA Dog Fence
- Working with government and industry to minimise disruptions to farming activities as a result of COVID-19
- Supporting consultation on the Pastoral Lands Bill
- Holding preliminary discussions with the State Government on the new Biosecurity Act
- Working with the State Government's Animal Welfare Advisory Committee on drafting instructions for the revised South Australian Animal Welfare Regulations
- Effective administration of the Cattle Industry Fund and Sheep Industry Fund Boards
- Administering the Kangaroo Island transport subsidy
- Delivering outcomes on a range of funded programs, including biosecurity extension, large scale deer traps, heritage agreements, and Flows for the Future.

Continue the drive to increase membership

Membership numbers 30 June 2020	3563
Membership numbers 31 Dec 2020 - Decline of 111 – following data review.	3452
Membership numbers 30 April 2021 - Increase of 4.	3456
Membership numbers 30 June 2021	3456

Following a system ‘clean-up’ of the database and the removal of details of deceased members, and those who requested to be removed from the membership list, a new baseline number for current membership was established as 3452. No new members have been added since April 2021, with the final total at 3456.

Initially, applications for membership of Livestock SA were distributed with PIC renewals posted out by Biosecurity SA. This ceased when PIC renewals began to be distributed electronically and Livestock SA has now re-established this process from Jan 2021.

During 2020 and in the first months of 2021, COVID-19 restrictions limited Livestock SA's promotional opportunities and ability to canvass for new members at face-to-face events, such as at field days.

The ongoing effects of COVID-19 necessitated changes to how Livestock SA engages with our members and the wider industry in the face of dwindling face-to-face engagements. We reviewed our systems and worked through systematic upgrades to allow us to continue to effectively engage and participate. Activities have included:

- Development and implementation of a Client Records Management System
- A new website – launched April 2021
- Engagement of AgCommunicators to manage our communications strategy.



Submissions

Livestock SA made 19 submissions during the period on the following issues:

- Changes to the ABS 2020-21 Agricultural Census
- Valuation of Land affected by Spray Drift
- Training and Skills Development (Miscellaneous) Amendment Bill 2020
- Review of Animal Welfare regulations
- Review of agvet chemical regulatory framework
- Mining regulations
- Inquiry into essential production and supply chain security in the context of emergency circumstances in South Australia
- Animal Welfare Reforms Bill
- Electoral Boundaries Commission
- Draft Pastoral Lands Bill
- SA's Road Safety Strategy
- Limestone Coast Landscape Board - Pest Management Strategy Review
- New Biosecurity Act for South Australia
- Sheep Producers Policy Committee Strategic Review
- Revised draft Planning and Design Code

- Review of the Veterinary Practice Legislation in South Australia
- South Australia's State Bushfire Management Plan 2021 - 2025
- Regional Landscape Boards' draft Five Year Plans
- Select Committee on Land Access

Hold an Annual General Meeting

The Livestock SA AGM was held online on 14 September 2020 via Zoom. Livestock SA undertook an electronic voting system for the first time which saw 17% of members vote.

Conduct annual conference to coincide with AGM

Due to the ongoing restrictions associated with COVID-19, the 2020 Growing SA conference was postponed and will be held in February 2022.





Have a presence at a minimum of three field days promoting Livestock SA and its role and function

Due to the ongoing effects of COVID- 19 it was not possible to attend any field days in 2020 as these were either cancelled or postponed. Livestock SA's capacity to undertake field days has also been greatly reduced in 2021.

In early December, Livestock SA hosted a Northern Region meeting. This was originally planned as a face-to-face meeting as part of the SA Arid Lands Landscapes Board northern field days however this went virtual when the field days were cancelled due to COVID- 19. Eighteen people attended the meeting and David Bell was formally recognised as the regional chair. Topics of discussion included the Pastoral Lands Bill, Far North Wells Water Allocation Plan, Dog Fence rebuild, and operations of the Cattle Industry Fund and the sheep industry fund.

Livestock SA held a second Northern Region meeting in early March 2021 at the Port Augusta Golf Club. Northern Region chairman David Bell hosted a productive meeting with approximately 20 members in attendance. Topics of discussion included the Young Farmer Scholarships, the Pastoral Act review, rural road signage issues, and a presentation from the Department for Environment and Water on the Northern Wells Water Allocation Plan.

A third Northern Region meeting was held in June 2021 in Port Augusta. The meeting discussed issues such as the draft Pastoral Lands Bill, joint meetings of the Southern and Northern Regions to promote collaboration, World Heritage outback road management, the Dog Fence rebuild, Future Drought Fund Drought Resilience Adoption and Innovation Hubs, SA Arid Lands Landscape Board events and activities, and agricultural training needs in the region.

A Southern Region meeting was held on February 12 in Robe which provided a great opportunity to network with producers face-to-face once again. Guest speaker Jim Cornolo from CMV Trucks and the Barry Maney Group gave an insightful presentation on family business and the transport sector. Updates were also provided on projects funded by the Sheep and Cattle Industry Funds, the launch of the new SA Sheep Industry Blueprint, Revitalising Private Conservation in SA grants and the Large- Scale Deer Traps project which has started in SA.

A second Southern Region meeting was held on Tuesday 29 June in Mount Gambier. Attendees heard from PIRSA Chief Executive Michelle Edge who discussed the Growth State Agenda and PIRSA's strategic plan and how they both align with the SA Sheep and Cattle Industry Blueprints. There was also discussion regarding water allocation plans and the South East drainage system.

Livestock SA have attended other events throughout the year including:

- Barossa Improved Grazing Group Conference, Nuriootpa, February 2021
- Meat UP Forum, Gawler, March 2021
- Burra Merino Field Days, March 2021
- Sheep Focus Workshop, Snowtown, April 2021,
- WoolTAG Meetings, Glandore, July and November 2020
- National Farmers Federation 2030 Forum, Tanunda, February 2021
- Meat UP Forum, Port Augusta June 25, 2021



2021 WoolTAG report

The primary objective of this project is to encourage and support new participants in the wool handling industry, by assisting in providing a contribution towards their tools of trade WoolTAG provides a voucher that can only be redeemed at businesses providing shearing supplies to the value of up to \$500 for shearers and \$200 for new trainee wool handlers and shed hands.

The WoolTAG Tool Box was created to acknowledge the achievements of shearing sector students and to encourage them to stay in the industry by helping them to purchase shearing equipment and associated items.

Voucher Redemption: 22 WoolTAG Vouchers were redeemed by students who completed their certificates in 2020/21. Nine wool handler vouchers and 13 shearing vouchers were issued.

WoolTAG advisory group meetings were held on November 25, 2020, and June 29, 2021.

Program Sponsorship/co- funding of \$1,500 provided by Nutt Pastoral Nominees Pty Ltd.

This project benefits the sheep industry by helping to attract and retain participants in the wool handling industry, to ensure there is a continuing supply of well-trained shearers, wool handlers and shedhands. Like much of agriculture, there is an ageing work force and young participants must be attracted to alleviate future shortages.

This will not only benefit the sheep industry but will have a longer-term positive benefit of attracting younger people into agriculture and rural communities There has not been any media coverage for this project over the past year. Media will resume for the coming year, depending on the COVID climate.



Issue 11 newsletters to members

Six newsletters produced and distributed between July and December 2020.

Five newsletters produced and distributed between January and June 2021 (no publication in January).

All newsletters can be viewed on our website.

Continue to contribute monthly column to the Stock Journal

- July *“Accessible ag training key to strong industry”*
- August *“Close collaboration with Minister is crucial”*
- September *“Commercial harvesting helps manage roos”*
- October *“COVID - 19 offers lessons for livestock sector”*
- November *“Support reviewed as bushfire season begins”*
- January *“Livestock SA hoping for numbers rebuild”*
- February *“Lack of local trials limiting eID uptake in SA”*
- March – *“Bold growth targets headline new SA Sheep Industry Blueprint”*
- April – *“SA Sheep Fund boosts relevant industry research”*
- May – *“Low flow projects improve health of water catchments”*

Produce four media releases (quarterly) with positive livestock producer stories

Ten press releases produced and distributed during the reporting period.

Livestock SA has also contributed to many articles across print and electronic media including regular items on ABC Country Hour and has participated in national television and radio reports, items in *The Advertiser*, and regular items in *The Stock Journal*.

Meet at least twice with State Ministers as necessary to represent the interests of the livestock industry

Livestock SA had built up a good working relationship with former Primary Industries and Regional Development Minister, Tim Whetstone, and appreciated his openness as we worked closely and effectively with him on a number of issues.

Livestock SA has also built up a good working relationship with David Basham as the new Minister for Primary Industries and Regional Development. Topics discussed with the Minister have included the Livestock SA AGM and election process, progress of the Sheep and Cattle Industry Funds to date, opportunities to review Cattle Industry Fund collection methods, the draft Pastoral Lands Bill consultation, the Dog Fence rebuild, bushfires, the Sheep Industry Blueprint renewal, and local government GM consultation. Minister Basham also attended Livestock SA's annual industry dinner and was guest speaker. The Minister attended a dinner with the Livestock SA Board members in June 2021.

Livestock SA has continued to attend the Dry Times Working Group meetings, hosted by the Minister.

Together with PPSA representatives, Livestock SA was involved in the interest groups lock-up for the State Budget. Besides continuing the commitments made in last year's budget for the Dog Fence rebuild and the Red Meat and Wool program, the main commitment to regional SA was funding for various roads including the Strzelecki Track.

Livestock SA's President Joe Keynes, was to have participated in a visit by the Premier and Minister to the first section of the Dog Fence to be re-built (11 kilometres) but unfortunately this was cancelled due to heavy fog. He was instead involved in the three drought forums the Minister held at Hawker, Peterborough and Robertstown.

Andrew Curtis, Livestock SA's CEO has met with David Pisoni, Minister for Innovation and Skills to discuss the Agribusiness Industry Skills Council and the Training and Skills Act Review. The impact of COVID-19 on the availability of skilled workers across a range of agricultural sectors was discussed. This included discussion on the impending shearing shortage.

Livestock SA, along with other representatives from the PPSA were invited to attend a public hearing of the Economic & Finance Committee inquiry and provide testimony regarding the essential production and supply chain security in the context of emergency circumstances in South Australia.



Undertake management and delivery of government programs as requested by the livestock industry

As at 30 June 2021, Livestock SA was managing \$5.8M in funded programs for the benefit of members. Current programs funded by government include:

PIRSA (Red Meat and Wool Program): Biosecurity Extension

DEW: Revitalising Private Conservation in South Australia Program (Outreach)

PIRSA: Bushfire Freight Subsidies Administration KI (Fodder/Agistment)

PIRSA: November Disease

DEW: Flows for the Future (Outreach) – completed May 2021

PIRSA: Beef and Sheep Blueprint Management

New biosecurity officers Penelope Keynes and Emily Buddle have been busy meeting stakeholders, including PIRSA's Red Meat and Wool Program team, Northern Biosecurity SA Animal Health Officers, University of Adelaide representatives regarding the Enhanced Abattoir Surveillance project, and members of the Barossa Improved Grazing Group. As part of the process, Livestock SA has established a Biosecurity Animal Health and Welfare Advisory Committee to assist them.

A Managing Footrot in South Australia YouTube video was produced for South Australian sheep producers and livestock agents to help with diagnosis, control, and management of footrot on-farm.

Livestock SA has continued to run the Back to Business project in collaboration with Meat and Livestock Australia and PIRSA. This one-on-one consulting resulted in 60 producers applying to be participants. These producers in fire-affected areas, including Keilira, Cudlee Creek and Kangaroo Island, have been able to access up to three one-on-one sessions free of charge with a local farm management consultant to help get their businesses back on track. During the sessions, producers have been given tailored support to assess their current situation, work through key issues and opportunities, and prioritise actions to take.

Drought workshop: A further workshop was held in Hawker as part of the drought workshops funded by Country SA Primary Health Network.

Continue the implementation of the Sheep and Cattle Industry Blueprints

Livestock SA launched the South Australian Sheep Industry Blueprint 2030 Friday March 5, 2021, at the MeatUp Forum in Gawler. The Blueprint will build on the success and momentum of the 2015- 2020 Blueprint and aims to boost revenue of SA's sheep meat and wool industry to \$3 billion annually. Livestock SA was awarded funding from the Sheep and Cattle Industry Funds to fund ongoing management of the Sheep and Cattle Industry Blueprints.

A Blueprint Manager has been recruited.



2021 Blueprint report



The SA Sheep Industry Blueprint 2015-2020 has enabled a wide range of collaboration within the industry across the whole value chain. This ongoing collaboration has driven initiatives envied by other industries across the nation. The new iteration, the SA Sheep Industry Blueprint 2030, is set over a 10-year period to align with other national strategic plans and will continue to foster industry collaboration unique to South Australia.

The achievements from the 2015-2020 Blueprint review set the baseline standard of the expectations for Blueprint 2030 and the industry supply chain. The review demonstrated success of the first iteration and highlighted the need to make the ambitions and targets of the South Australian Blueprint 2030 specific, measurable, attainable, relevant and time bound (SMART).

The 2030 Blueprint has four main priority areas, which each have initiative areas and targets to be achieved by 2030. The priority areas are as follows:

- Priority 1 - Supporting productivity with sustainable practices. Additional lamb produced per ewe lifetime, delivering 1 million more lambs
- Priority 2 - Promoting a responsive and resilient supply chain
- Priority 3 - Fostering a growing, skilled workforce
- Priority 4 - Optimising market outcomes

Specific details of the priorities under Blueprint 2030 can be found on our website.

Sheep Focus Workshop – Industry of the future

On April 9, 2021, Livestock SA and the South Australian Sheep Industry Blueprint supported a producer led event, the Sheep Focus Workshop, by providing on-ground assistance and funding. The workshop aimed to educate and inform the value chain for industry projects that will drive the red meat and wool industry and to highlight future issues that may arise.

The Blueprint provided the following:

- Assistance with advertising and event promotion
- Registration of guests and communication with registered attendees
- Support and management for guest speakers
- Set up of the venue and ensuring COVID-19 limitations and rules were applied, including provision of QR check in, name tags, and sanitiser
- Management of event presentations and timetable
- Point of contact for guests, presenters and contractors
- Funding for catering and set-up costs
- On-ground event assistance.

Resourcing

Livestock SA undertook a recruitment process in November 2020 to appoint a dedicated Blueprint Manager. Unfortunately, this was unsuccessful. Livestock SA released the advertisement again in February 2021, which identified a suitable candidate. The new Blueprint Manager, Libby Tedstone, was hired in June 2021 and commenced in the role in July 2021.

Livestock SA has provided the resources to work with the Blueprint Executive Committee and support the Chair in facilitating the first two stages of the consultation process. An external consultant was engaged in Jan 2021 to undertake the final stage of the consultation and draft the Blueprint for approval by the Blueprint Working Group.

SA Sheep Industry Blueprint Working Group

Livestock SA has worked closely with the Blueprint executive and Working Group during the process of consultations. The Chair of the Blueprint Working Group and the Blueprint Executive Officer (appointed by Livestock SA) attended each consultation with the farming system groups, livestock consultants and the rest of the supply chain.

The Chair and Executive Officer regularly updated the Working Group on their findings from the consultations via a spreadsheet of priorities and roadblocks for the industry. In December 2020, the Working Group met for the first time that year (due to Covid-19) and were extensively briefed on the consultation progress. The spreadsheet was distributed, and the Working Group ranked their top 10 priorities which were sent back to the executive officer in January.

In February 2021, the Working Group provided commentary on the final draft of the Blueprint 2030 by zoom. The aim of this meeting was to ensure each Working Group member had the opportunity to contribute to the document and ensure representation of the supply chain. The illustrated document went to the Working Group for final confirmation before publication.

Fourteen Working Group members attended the launch of the Blueprint on 5 March and were available to answer any questions from the supply chain.

The Blueprint was formed with the primary function and role of facilitating a culture of collaboration and cooperation to leverage co-investment within the SA sheep industry value chain. There is a unique, strong and passionate ownership of the Blueprint by many stakeholders of the SA sheep industry. Its alignment with national and state priorities has ensured a successful program which has engaged all facets of the value chain.

The development of the new Blueprint through input by members of the supply chain will provide valuable insights into the key priorities for the future of the industry and help to identify a course of action to achieve the industry's aspirations.

The Working Group determined six themes for Blueprint 2030, as listed below. These themes are linked with other national strategic priorities, and most specifically the 2030 Red Meat themes.

The continued alignment of our plans will strengthen and build on the values of the 2015-2020 SA Sheep Industry Blueprint.

Blueprint 2030 themes:

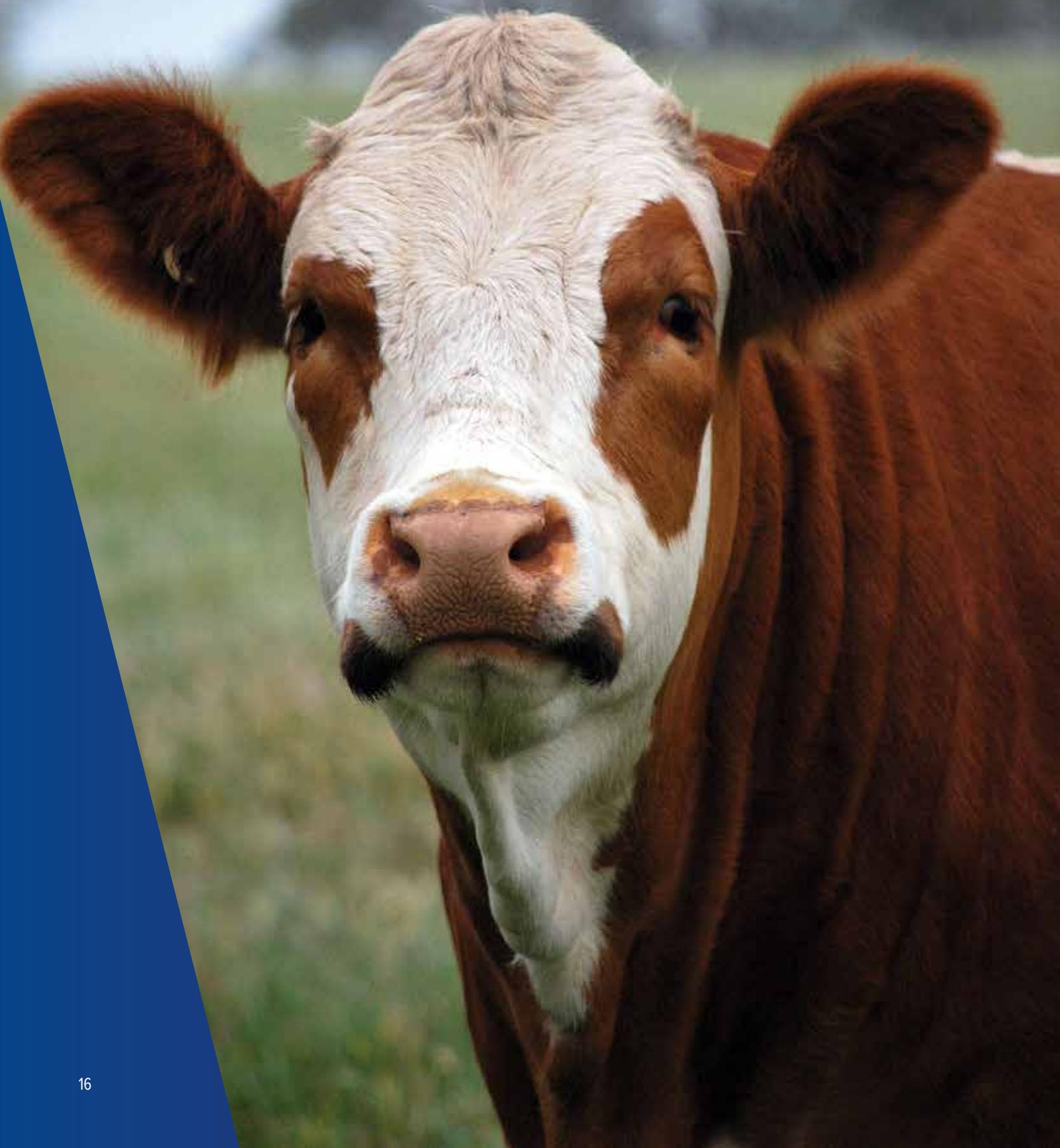
- Consumers, Customers and Community (wellbeing of rural areas, representation, and communication)
- Livestock (biosecurity, transport, animal health and wellbeing)
- Market (resilience, traceability, and export)
- People (workforce, training, and education)
- Environment (carbon neutral, soil, water, ground cover, drought, and fires)
- Our Systems (integrity systems, collaboration, transparency, and communication).

These six themes of interest were then narrowed down to create the four priority areas of Blueprint 2030. They are:

- Supporting productivity with sustainable practices
- Promoting a responsive and resilient supply chain
- Fostering a growing, skilled workforce
- Optimising market outcomes.

The vision of Blueprint 2030 is to create a prosperous sheep industry that is adaptable and connected, to inspire the industry and to ensure continuous improvement across all its facets.

Financial Statements





Independent Auditor's Report to the Members

Livestock SA Incorporated For the year ended 30 June 2021

Report on the Financial Report

We have audited the accompanying financial report, being a special purpose financial report, of Livestock SA Incorporated (the association), which comprises Committee's Report, Income and Expenditure Statement, Detailed Statement of Financial Position, a summary of significant accounting policies and other explanatory notes for the financial year 30 June 2021

Committee's Responsibility for the Financial Report

The Committee is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including Australian Accounting Interpretations) and the Associations Incorporation Act 1985 (SA), and for such internal control as management determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error. In Note 1, management also states in accordance with Accounting Standard AASB 101: Presentation of Financial Statements, that the financial report complies with International Financial Reporting Standards.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We have conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the association's preparation and fair presentation of the financial report, in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the association's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the committee, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of Australian professional ethical pronouncements.

Auditor's Opinion

At the date of this report the association's fringe benefits tax ("FBT") return had not been completed or lodged with the Australian Taxation Office. An estimate of FBT liability has been made in the accounts which may be different to the actual liability once lodged.

In our opinion, apart from the effects of the above, the financial report gives a true and fair view of the financial position of Livestock SA Incorporated as at 30 June 2021 and of its financial performance and its cash flows for the year then ended in accordance with the Australian Accounting Standards and the Associations Incorporation Act 1985.

Auditor's signature:

Matthew White, ACA 90095

Auditor's address: 20D William St, Norwood SA 5067

Dated: 19 / 08 / 21



Committee's Report

Livestock SA Incorporated For the year ended 30 June 2021

Your Board of Management submits the financial accounts of the Livestock SA Incorporated for the financial year ended 30 June 2021.

Board Members

The names of Board Members at the date of this report are:

Board Members
Joe Keynes
Gillian Fennell
Samantha Neumann
Mark Dennis
Richard Kirkland
Robert Brokenshire
Glen Tilley
William Nosworthy
Allan Piggott
Marina Gregor

Principal Activities

The principal activities of the association during the financial year were: Not for profit organisation representing all sheep, beef cattle and goat producers who have contributed funds through the Primary Industries Funding Scheme to the SA Sheep and Cattle Industry Funds.

Significant Changes

There were no significant changes in the association during the year.

Operating Result

The surplus/loss after providing for income tax for the financial year amounted to: \$185,856 Surplus

Signed in accordance with a resolution of the Members of the Committee on:

Joe Keynes (President)

Date 19 / 8 / 21

Gillian Fennell (Treasurer)

Date 19 / 8 / 21



Income and Expenditure Statement

Livestock SA Incorporated For the year ended 30 June 2021

	2021	2020
Income		
Project Income	1,019,059	819,096
Project Income - SA Cattle Industry Fund	945,384	211,082
Project Income - SA Sheep Industry Fund	2,983,766	444,903
Other Income	3,866	9,926
Cash Flow Subsidy	66,643	20,651
Total Income	5,018,718	1,505,658
Gross Surplus	5,018,718	1,505,658
Expenditure		
Accounting	848	3,177
Auditors	2,400	2,250
Bank Charges	126	245
Board Expenses		
Board Meetings - Sitting Fees	13,480	7,660
Board - Functions	10,783	10,364
Meetings - Board	5,482	-
Board - Travel & Accommodation	14,017	18,206
Chair Allowance	34,701	32,164
Total Board Expenses	78,462	68,393
Consultancy Fees	185,623	44,899
Depreciation	6,854	3,088
IR Support	4,712	6,111
Insurance	7,881	4,288
Administration Expenses	38,191	20,594
Media Communications	134,192	76,983
Membership Fees	111,073	98,030
Project Expenses	3,465,676	756,389
Staff Expenses		
FBT	2,475	-
Provision for Staff Leave	(14,246)	4,497
Staff Expenses	16,397	843
Staff Remuneration	614,892	398,238
Workcover	1,157	1,447
Total Staff Expenses	620,676	405,024
P/F - Advertising/Printing	1,336	-
Portfolio Fees	1,137	-
Rent - Premises	29,142	22,523
Sponsorship/Exhibitions/Gifts	2,388	1,066
Sub-Committee Expenses	96,437	49,401

The accompanying notes form part of these financial statements. These statements should be read in conjunction with the attached compilation report.



	2021	2020
Travel & Accommodation	8,672	15,063
Website & CRM Expenses	37,036	40
Total Expenditure	4,832,862	1,577,564
Current Year Surplus/ (Deficit) Before Income Tax Adjustments	185,856	(71,907)
Current Year Surplus/(Deficit) Before Income Tax	185,856	(71,907)
Net Current Year Surplus After Income Tax	185,856	(71,907)

The accompanying notes form part of these financial statements. These statements should be read in conjunction with the attached compilation report.



Detailed Statement of Financial Position

Livestock SA Incorporated As at 30 June 2021

	NOTES	30 JUN 2021	30 JUN 2020
Assets			
Current Assets			
Cash and Cash Equivalents			
Petty Cash Imprest		4	4
Pre-Paid Expenses		11,300	17,171
Cash at Bank		1,614,708	618,811
Total Cash and Cash Equivalents		1,626,013	635,986
Trade and Other Receivables		89,921	233,860
GST Receivable		40,351	-
Total Current Assets		1,756,284	869,846
Non-Current Assets			
Financial Assets			
BT Wrap account (Share Portfolio)		187,521	-
BT Wrap Cash Account		12,843	-
Total Financial Assets		200,364	-
Plant and Equipment and Vehicles			
Office Equipment - at Cost		20,952	16,306
Less: Accumulated Depreciation (1-2125)		(14,095)	(8,265)
Total Plant and Equipment and Vehicles		6,856	8,041
Other Non-Current Assets			
Accrued Income		791	-
Total Other Non-Current Assets		791	-
Total Non-Current Assets		208,011	8,041
Total Assets		1,964,295	877,887
Liabilities			
Current Liabilities			
Trade and Other Payables			
Accounts Payable		294,624	51,365
Total Trade and Other Payables		294,624	51,365
Financial Liabilities			
ANZ Visa #6814		9,418	977
Total Financial Liabilities		9,418	977
Current Tax Liabilities			
GST Payable		-	27,687
PAYG Outstanding		8,277	5,496
Total Current Tax Liabilities		8,277	33,183
Total Current Liabilities		312,319	85,525

The accompanying notes form part of these financial statements. These statements should be read in conjunction with the attached compilation report.



	NOTES	30 JUN 2021	30 JUN 2020
Non-Current Liabilities			
Other Non-Current Liabilities			
Unexpended Project Income		1,248,480	561,856
Provisions		8,751	22,997
Total Other Non-Current Liabilities		1,257,231	584,853
Total Non-Current Liabilities		1,257,231	584,853
Total Liabilities		1,569,550	670,378
Net Assets		394,745	207,509
Member's Funds			
Current Year Earnings		185,856	(71,907)
Retained Earnings		207,509	279,416
Unrealised Gains/(Losses)		1,380	-
Total Member's Funds		394,745	207,509

The accompanying notes form part of these financial statements. These statements should be read in conjunction with the attached compilation report.



Notes to the Financial Statements

Livestock SA Incorporated For the year ended 30 June 2021

1. Summary of Significant Accounting Policies

The financial report is a special purpose financial report that has been prepared in accordance with Accounting Standards and other authoritative pronouncements of the Australian Accounting Standards Board and the requirements of the Associations Incorporation Act 1985.

The financial report covers Livestock SA Incorporated as an individual entity. Livestock SA Incorporated is an association incorporated in South Australia under the Associations Incorporation Act 1985.

The financial report has been prepared on an accruals basis and is based on historical costs and does not take into account changing money values or, except where stated, current valuations of non-current assets. Cost is based on the fair values of the consideration given in exchange for assets.

The following is a summary of the material accounting policies adopted by the economic entity in the preparation of the financial report. The accounting policies have been consistently applied, unless otherwise stated.

Income Tax

The Association does not pay income tax and no provision for income tax is made.

Property, Plant and Equipment (PPE)

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation.

a) Property

Freehold land and buildings are measured on the fair value basis, being the amount for which an asset could be exchanged between knowledgeable willing parties in an arm's length transaction. It is a policy of Livestock SA Incorporated to have an independent valuation every three years, with annual appraisals being made by the directors.

The revaluation of freehold land and buildings has not taken account of the potential capital gains tax on assets acquired after the introduction of capital gains tax.

b) Plant and equipment

The carrying amount of plant and equipment is reviewed annually to ensure it is not in excess of the recoverable amount from those assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the asset's employment and subsequent disposal. The expected net cash flows have not been discounted to present values in determining the recoverable amounts.

c) Depreciation

The depreciable amount of all fixed assets including buildings and capitalised leased assets, but excluding freehold land, is depreciated on a straight-line basis over their useful lives to Livestock SA Incorporated commencing from the time the asset is held ready for use. Properties held for investment purposes are not subject to a depreciation charge.

Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.



Employee Provisions

Provision is made for the liability for employee entitlements arising from services rendered by employees to balance date. Employee entitlements expected to be settled within one year together with entitlements arising from wages and salaries, long service leave and annual leave which will be settled after one year, have been measured at their nominal amount. Other employee entitlements payable later than one year have been measured at the present value of the estimated future cash out flows to be made for those entitlements.

Comparative Figures

Where required by Accounting Standards comparative figures have been adjusted to conform with changes in presentation for the current financial year.

Revenue

Revenue from the sale of goods is recognised upon the delivery of goods to customers.

Interest revenue is recognised on a proportional basis taking in to account the interest rates applicable to the financial assets.

Revenue from investment income is accrued when receivable.

Revenue from the rendering of a service is recognised upon the delivery of the service to the customers.

All revenue is stated net of the amount of goods and services tax (GST).



Statement by Members of the Committee

Livestock SA Incorporated

For the year ended 30 June 2021

In the opinion of the Committee the Income and Expenditure Statement, Statement of Financial Performance and Notes to the Financial Statements:

1. Presents fairly the financial position of Livestock SA Incorporated as at 30 June 2021 and its performance for the year ended on that date in accordance with Australian Accounting Standards, mandatory professional reporting requirements and other authoritative pronouncements of the Australian Accounting Standards Board.
2. At the date of this statement, there are reasonable grounds to believe that the association will be able to pay its debts as and when they fall due.

This statement is made in accordance with a resolution of the Committee and is signed for and on behalf of the Committee

by:

Signed 

Dated: 19 / 8 / 21

Joe Keynes - President

Signed: 

Dated: 19 / 8 / 21

Gillian Fennell - Treasurer



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Glandore 5037

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